

EURO-MEDITERRANEAN UNIVERSITY

(EMUNI)

ANNUAL REPORT 2019

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Piran, February 2020

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1. VISION AND MISSION

1.1 Vision

Euro-Mediterranean University (EMUNI), headquartered in Slovenia, will significantly contribute to the development of Higher Education and Research Area and to sustainable development of wider social-economic and cultural environment in the EUROMED countries¹, as well as to the recognition of Slovenia in the Euro-Mediterranean region.

1.2 Mission

EMUNI is an international association of universities with headquarters in Slovenia. It represents one of the six projects of the Union for the Mediterranean, approved in the frame of a common declaration, adopted in Paris on 13 July 2008. Within the mission of EMUNI, the following goals shall be achieved:

- Raising quality of higher education through the implementation of study and research programmes;
- Becoming an international university, which will acknowledge cultural diversity;
- Establishing university environment, which will have a stimulating effect on the integration of different nations and cultures in the academic spheres;
- Ensuring administrative, operational and material infrastructure, which will enable the operation of the university.

The goal of EMUNI is to create specialised study programmes among the Euro-Mediterranean universities. The study programmes will cover themes and areas, which are significant for the Euro-Mediterranean area. The study programmes or parts of them will be implemented at EMUNI as well as other universities, co-founders of EMUNI.

One of the main activities of EMUNI is also research, which is one of the important factors of development, success and quality of the University.

The basic mission of the EMUNI University is to contribute with its higher education activities to strengthening intercultural dialogue in the Euro-Mediterranean region and to contribute to the priority goals of the Barcelona process, which is in the broader sense included also in the Union for the Mediterranean.

1.3 EMUNI Development Strategy 2019-2024

The EMUNI President presented the outlines of the EMUNI Development Strategy 2019-2024 to the EMUNI boards in 2019 and was endorsed by the General Assembly in 2019. The Strategy document is being drafted to be adopted in the next GA in 2020.

¹ EU plus 15 countries: Albania, Algeria, Bosnia and Herzegovina, Egypt, Israel, Jordan, Lebanon, Mauretaniija, Monaco, Montenegro, Morocco, Palestine, Syria, Tunisia and Turkey.

2. INTRODUCTION

Full name of the University:	Evro-sredozemska univerza
Abbreviated name:	EMUNI
Name in English language:	Euro-Mediterranean University
Abbreviated name in English language:	EMUNI
Name in French language:	Université Euro-Méditerranéenne
Abbreviated name in French language:	EMUNI
Seat of the University:	Piran, Kidričevo nabrežje 2
Registration number:	3487288
Tax number:	SI79525415
Telephone:	+386 59 25 00 50
Fax:	+386 59 25 00 54
Website:	www.emuni.si
Legal act:	Statute of EMUNI, 26 November 2008 (amendments of the Statute on 27 November 2010, on 25 November 2011, on 11 February 2015, on 9 december 2016 and 1 December 2018).

Since its establishment in 2008, EMUNI, one of the priority projects of the Union for the Mediterranean, has become an international institution, which gathers expert knowledge and experience of the Euro-Mediterranean countries and thus contributes in a significant way to the creation of a unified, integrated Euro-Mediterranean higher education and research area.

EMUNI can implement the study activity of all study areas, classified in accordance with the international classification Isced (UNESCO, 1997). With regards to educational activities, EMUNI organizes both such programmes, which are accredited at the partner universities in Slovenia and other partner countries of EMUNI as well as other courses (summer schools, postgraduate training or professional upgrading diplomas). The research at the University can be conducted in any areas as classified in the international classification Frascati (UNESCO, 2002). Finally, EMUNI organises events (mostly annual conferences) which contribute to the dialogue about the role of higher education in the priority areas of the Union for the Mediterranean and more broadly the Barcelona Process.

Important dates:

- February 2009: entry into the court register;
- June 2009: accreditation of the first study programme at EMUNI, which has already been accredited at the University of Maribor;
- July 2009: EMUNI is entered into the Register of Higher Education Institutions in the Republic of Slovenia (hereinafter referred as "Register");
- December 2009: EMUNI obtains the Erasmus University Charter;
- July 2011: two master study programmes ("Business Communication in the International Environment" and "Environment Analyses and Management") are entered into the Register at the ministry, competent for higher education;
- May 2016: Changed the seat of the University from Portorož to Piran, Slovenia;
- June 2018: Celebration of the 10th Anniversary.

3. LEGAL BASIS AND GOALS

Legislation

EMUNI is an international association of universities, established by means of EMUNI Memorandum of Association in conformity with the Foundation Charter of EMUNI University and pursuant to the Act Amending the Higher Education Act (Official Gazette of RS, no. 64/08).

The EMUNI University is an international association of universities with the seat in Slovenia, organised as a Slovenian legal entity, registered as a higher education private institution. Being registered in Slovenia, it is primarily governed by Slovenian law. Signatories of the agreement and other members of the General Assembly may exercise the founders' rights in the University in accordance with the Statute of the University.

Basic legal basis of the operation:

National:

- Higher Education Act (Official Gazette of RS, No. 32/12 Official consolidated text, 40/12 – Fiscal Balance Act, 57/12 – Road Transport Act-2D and 109/12);
- Research and Development Act (Official Gazette of RS, No. 22/06 Official consolidated text, 61/06 – Societies Act-1, 112/07, 9/11 and 57/12 – SPOP-1A;
- Resolution on the national programme of RS higher education (Official Gazette of RS, No. 41/11);
- Professional and Academic Titles Act (Official Gazette of RS, No. 61/06 and 87/11-ZVPI);
- Regulation amending Decree on budgetary financing of higher education institutions and other institutions (Official Gazette of RS, No. 7/11, 34/11- dec. US, 64/12 and 12/13);
- Rules on tuition fees and other contributions in Higher Education (Official Gazette of RS, No. 40/94 and 45/98);
- Rules on Diploma Supplement (Official Gazette of RS, No. 56/07 and 39/12);
- Rules on pre-registration announcement and enrolment in higher education (Official Gazette of RS, No. 7/10, 3/11 6/12 and 7/13);
- Regulations on tuition fees and accommodation in students' dormitories for Slovene Nationals without Slovene citizenship and foreigners in the Republic of Slovenia (Official Gazette of RS, No. 70/08).

International acts:

- “Towards a Euro-Mediterranean Higher Education & Research Area: First Euro-Mediterranean Ministerial Conference on Higher Education and Scientific Research (Cairo Declaration)”, 18 June 2007;
- Joint Declaration of the Paris Summit for the Mediterranean, Paris, 13 July 2008;
- European Convention on the Recognition of the Legal Personality of International Non-Governmental Organisations, Strasbourg, 24.IV.1986; Official Gazette of RS, No. 44/1993 (Slovenia, 1 January 1994);

- Vienna Convention on the Law of Treaties between States and International Organizations or between International Organizations (1986), 1155 UNTS 331;
- Agreement concerning the Central European Exchange Programme for University Studies (CEEPUS III) (Official Gazette of RS, No. 104/10);
- Declaration adopted by the Speakers of the Parliament of the Union for the Mediterranean, Marseille, 7 April 2013.

General Acts of the EMUNI University:

- Foundation Charter of the EMUNI University from 30 November 2008;
- The EMUNI University Memorandum of Association from 26 November 2008;
- The EMUNI University Statute, adopted on 26 November 2008, amended on 27 November 2010, 25 November 2011, 11 February 2015, 9 December 2016 and 1 December 2018;
- Criteria for appointment to the titles of teachers, scientists and employees in higher education at the EMUNI University, adopted on 14 December 2012;
- Quality Manual at the EMUNI University, adopted on 14 December 2012;
- Rules on the reimbursement of costs to the members of the bodies at the Euro-Mediterranean University – EMUNI, adopted on 3 July 2013;
- Regulation on the working time at EMUNI University, adopted on 31 October 2013;
- Regulation on business trips, 18 November 2013;
- Regulation on annual leave and other absence from work, adopted on 17 November 2013;
- Regulation on the signature of official documents shall be adopted by the end of the year 2013,
- Strategy of EMUNI University for 2014-2018, adopted on 21 February 2014;
- Revised Criteria for the Appointment to Titles, adopted on 20-24 February 2014 by the Senate on its correspondence session;
- Instructions on the Application and Enrolment Procedure and Recognition of a Foreign Degree at EMUNI University, adopted on 20 August 2014;
- Rules on Recognition of Foreign Education, adopted on 12-15 May 2014 by the Senate on its 18th correspondence session;
- Rules on Recognition of Knowledge and Skills, adopted on 12-15 May 2014 by the Senate on its 18th correspondence session;
- Revised Quality Manual, adopted on 18-23 September 2014 by the Senate on its 19th correspondence session;
- Rules on the Assessment of Knowledge, adopted on 18-23 September 2014 by the Senate on its correspondence 19th session;
- Graduation Rules, adopted on 18-23 September 2014 by the Senate on its 19th correspondence session;
- Rules on the Monitoring of the Actual Student Workload at EMUNI University, adopted on 18-23 September 2014 by the Senate on its 19th correspondence session;
- Rules on recognition of foreign professorship (habilitation), adopted on 18-23 September 2014 by the Senate on its 19th correspondence session;
- Rules on Disciplinary Accountability of EMUNI University Students, adopted on 18-23 September 2014 by the Senate on its 19th correspondence session.
- Revised Instructions on the Application and Enrolment Procedure and Recognition of a Foreign Degree at EMUNI University, adopted on 5 December 2014 by the President;

- Revised Graduation Rules, adopted on 20 December 2016 by the Senate on its 24th correspondence session;
- Revised/New Criteria for the appointment to the titles of researchers and higher education teachers and associates at the Euro-Mediterranean University, adopted on 20 June 2018 by the Senate on its 29th session;
- Revised Graduation Rules, adopted on 20 June 2018 by the Senate on its 29th session;
- Rules on the content and format of Diplomas and Certificates of education at the Euro-Mediterranean University, adopted on 20 June 2018 by the Senate on its 29th session;
- Guidelines for appointment the Habilitation Commission, its role and function at the Euro-Mediterranean University, adopted on 20 June 2018 by the Senate on its 29th session;
- Guidelines for appointment the Quality Assurance Commission, its role and function at the Euro-Mediterranean University, adopted on 20 June 2018 by the Senate on its 29th session.

4. PRESENTATION

4.1 University Bodies

EMUNI is an international association of universities. EMUNI has the following bodies:

- General Assembly,
- Management Board,
- Senate,
- President of the University,
- Student Council.

The election for the members of EMUNI bodies took place in Barcelona, on 12 April 2019.

EMUNI University President was appointed for another term during the 41st Management Board session in June 2018. This term runs from February 2, 2018 to February 1, 2024.

General Assembly: The General Assembly of EMUNI is convened when necessary, in general once a year to discuss general policies and guidelines for the operation of the University. Each signatory of the Foundation Charter has one partner at the General Assembly.

Chairing of the General Assembly:

Table: 4.1.1

Year	No. of partners	No. of countries	Vice Chair 1	Vice Chair 2
2009	114	32	Prof. Hassan Nadir Kheirallah	Prof. Maurits Van Rooijen
2010	141	37	Prof. Giuseppe Giliberti	Prof. Ahmed Nouredine Helal
2011	206	42	×	×
2013*	212	47	Prof. Hassan Nadir Kheirallah	Prof. Marko Pavliha
2013	206	41	Prof. Hassan Nadir Kheirallah	Prof. Marko Pavliha
2015	121	33	Prof. Hassan Nadir Kheirallah	Prof. Lučka Lorber

2016	128	32	Prof. Giuseppe Giliberti	×
2017	128	33	Prof. Hassan Nadir Kheirallah	Prof. Giuseppe Giliberti
2018	133	33	Prof. Giuseppe Giliberti	Prof. Hassan Nadir Kheirallah
2019	137	34	Prof. Dr. Dušan Lesjak	Prof. Dr. Alaa Abdelwahed Hassan Abdelbary

* In February 2013 the General Assembly was convened instead of in November 2012.

* In 2014, there was no General Assembly; instead, the General Assembly was organized on 11 February 2015.

* In 2016 General Assembly was organized on 11 May 2016.

* In 2017 General Assembly was organized on 5 April 2017.

* In 2018 General Assembly was organized on 20 Jun 2018.

* In 2019 General Assembly was organized on 11 April 2019.

The responsibilities of the General Assembly are stipulated in Articles 14, 15 and 16 of EMUNI Statute.

According to the Statute, the General Assembly shall be convened by the President, as the need arises, either face to face or by correspondence, by taking into consideration every partner approved by the Management Board. The list of EMUNI members is kept by EMUNI.

The Management Board is the University management body and operates in accordance with the provisions of the Statute of EMUNI, Articles 17, 18, 19. It is composed of 13 members.

The members of the Management Board were appointed at the General Assembly on 12 April 2019 (Barcelona, Spain):

1. Prof. Dr. Michèle Gendreau-Massaloux, France (Chairperson)
2. Ambassador Hatem Atallah, Tunisia (Vice Chair)
3. Prof. Dr. Rado Pišot, Slovenia
4. Prof. Dr. Hassan Nadir Kheirallah, Egypt
5. Prof. Dr. Giuseppe Cataldi, Italy
6. Prof. Dr. Mouin Hamzé, Lebanon
7. Prof. Dr. Moustapha Bousmina, Morocco (Euro-Mediterranean University of Fes representative)
8. Dr. Chris Soler, Malta
9. Dr. Jerneja Penca, Slovenia (Employees representative)
10. Mr. Haytham Sendi, Tunis (Student's representative)
11. Ms. Darinka Vrečko, Slovenia (Government representative)
12. UfM representative
13. 3rd Member of the general interest public (appointment in progress)

The Management Board appointed Prof. Dr. Michèle Gendreau-Massaloux, France as Chairperson at its 44th session on 12 April 2019, in Barcelona.

By ensuring the representatives of the partner institutions, in particular the Union for the Mediterranean, EMUNI University is pursuing its mission of a close alignment with the regional priorities.

The Senate is the expert academic body, which is responsible for considering all the academic areas of work, study and research of the EMUNI University.

Members of the Senate, nominated on 5 April 2017 and 21 May 2019, Management Board's representatives in the Senate, nominated on 22 November 2019, and students' representatives in the Senate, nominated on 18 November 2019 are the following:

1. Prof. Dr. Abdelhamid El-Zoheiry, Egypt – President of EMUNI University and Chair of EMUNI Senate
2. Prof. Dr. Mustafa Aydin, Turkey
3. Prof. Dr. Claudio Cressati, Italy
4. Prof. Dr. Nevila Rama, Albania
5. Prof. Dr. Seddik Tawfik Abdelsalam, Egypt
6. Assoc. Prof. Dr. Karim Moustaghfir, Morocco
7. Prof. Dr. Joseph Shevel, Israel
8. Prof. Dr. Dušan Lesjak, Slovenia
9. Prof. Dr. Mateja Sedmak, Slovenia
10. Prof. Dr. Corina Adriana Dumitrescu, Romania
11. Prof. Dr. Rasha El-Kholy, Egypt
12. Prof. Dr. Rosario Sinatra, Italy
13. Prof. Dr. Luigia Melillo, Italy
14. Prof. Dr. Mouïin Hamzé, Lebanon (MB representative)
15. Amb. Hatem Atallah, Tunisia (MB representative)
16. Management Board representative (to be nominated)
17. Stud. Abdelrahman Nady Shaker Muhammed, Egypt
18. Stud. Abdessalam Khedrougui, Algeria
19. Stud. Rania Chaabouni, Tunisia
20. Stud. Nada Bishr Mostafa Mohamed Shahin, Egypt

The Senate operates in accordance with the provisions of the Statute of EMUNI, Articles 20, 21, 22 and 23.

President: President, Prof. Dr. Abdelhamid El-Zoheiry, was appointed at the 24th session of EMUNI Management Board in Rome (Italy) with a 5-year term of office starting on 1 February 2014 and his term was extended at the 41st session of the EMUNI Management Board on 26 June 2018 with another 5-year term of office (ending 1st of February 2024). The President is the representative of the management and expert bodies and legal representative of the EMUNI University.

Commission for Student and Study Affairs (CSSA): In line with Articles 22 of the Statute of EMUNI University, the EMUNI University Commission for Student and Study Affairs is appointed by the Senate of EMUNI University.

The tasks and competences of the Commission for Student and Study Affairs are the following:

- discussing the 2nd and 3rd cycle study programmes and professional upgrading study programmes and their changes,
- providing the Senate of EMUNI University with proposals on the changes of the existing rules and proposals new rules in the field of education,

- discussing the proposals by the Students Council of EMUNI University,
- dealing with issues relating to the enrolment in EMUNI University, adopting decisions on the recognition of foreign education and recognition of previously acquired knowledge and skills,
- dealing with other tasks in accordance with the Statute, Rules of Procedure of the Senate and other documents of EMUNI University.

Members of the CSSA, nominated on 18 October 2019, are:

1. Prof. Dr. Karim Moustaghfir, Morocco
2. Prof. Dr. Mateja Sedmak, Slovenia
3. Prof. Dr. Rasha El-Kholy, Egypt
4. Prof. Dr. Nada Trunk Širca, Slovenia
5. Student Nada Bishr Mostafa Mohamed Shahin, Egypt

The Students' representative was nominated by the Students Council on 27 November 2019.

Habilitation Commission:

In line with Article 22 of the Statute of EMUNI University, the EMUNI University Habilitation Commission is appointed by the Senate of EMUNI University. The Habilitation Commission proposes to the Senate of EMUNI University the candidates for the first appointment into a title, for the re-appointment into a title or for the appointment into a higher title of research associates and higher education teachers and associates. The Habilitation Commission bases its decision on the Criteria for the Appointment to the Titles of Researchers and higher Education Teachers and Associates at the EMUNI University in all the disciplines that form part of the study, research or artistic activity at EMUNI University and its partner institutions.

Members of the Habilitation Commission, nominated on 20 June 2018, are:

1. Prof. Dr. Dušan Lesjak, Slovenia
2. Prof. Dr. Claudio Cressati, Italy
3. Prof. Dr. Labib M. M. Arafah, Palestine

Quality Assurance Commission:

In line with Article 22 of the Statute of EMUNI University, the EMUNI University Quality Assurance Commission must be appointed by the Senate of EMUNI University. As defined in the Quality Manual at Euro-Mediterranean University the tasks and competences of the Quality Assurance Commission are the following:

- examination and evaluation of the EMUNI University Report on the monitoring, assessing and assuring the quality of EMUNI University as a whole and of its study programmes and research, art and professional activities,
- examination and evaluation of the proposals of the indicators, criteria and procedures for the monitoring of the efficiency in the EMUNI University activity areas,
- tasks in accordance with the provisions of the Statute and general acts of EMUNI University.

The Quality Assurance Commission bases its decisions on the Quality Manual at Euro-Mediterranean University.

Members of the Quality Assurance Commission, nominated on 20 June 2018, are:

1. Prof. Dr. Hassan Nadir Kheirallah, Egypt

2. Prof. Dr. Joseph Shevel, Israel
3. Prof. Dr. Nada Trunk Širca, Slovenia
4. Assist. Prof. Dr. Mitja Gerževič, Slovenia
5. Student Rania Chaabouni, Tunisia

The Students' representative was nominated by the Students Council on 27 November 2019.

Student Council, a student body, made up of all students enrolled in study programmes of EMUNI University appointed 5 new students' representatives to the EMUNI Student Council on 18 November 2019 for the term of office of one year or until the expiry of the student status, as follows:

1. Haythem Sendi, Tunisia as Student Council President,
2. Nada Bishr Mostafa Mohamed Shahin, Egypt as Student Council Vice President,
3. Abdelrahman Nady Shaker Muhammed, Egypt,
4. Abdessalam Khedrougui, Algeria,
5. Rania Chaabouni, Tunisia.

The Student Council nominated students' representatives to the Management Board on 28 March 2019, and to the Senate and its Commissions on 18 November 2019 as follows:

1. *Management Board*: Haythem Sendi
2. *Senate*: Abdelrahman Nady Shaker Muhammed, Abdessalam Khedrougui, Nada Bishr Mostafa Mohamed Shahin and Rania Chaabouni
3. *Commission for Student and Study Affairs*: Nada Bishr Mostafa Mohamed Shahin
4. *Quality Assurance Commission*: Rania Chaabouni

Overview of responsible persons and period:

1. Joseph Mifsud (Chairman): 26 November 2008 - 31 August 2012.
2. Laris Gaiser (Vice President): 1 September 2012 - 31 March 2013.
3. Prof. dr. Dušan Lesjak (Vice President of the President): 1 April 2013 - 31 January 2014.
4. Prof. dr. Abdelhamid El-Zoheiry (President): 1 February 2014 - 1 February 2019.
5. Prof. dr. Abdelhamid El-Zoheiry (President): 2 February 2019 - 1 February 2024.

4.2 Sessions of the EMUNI Bodies in 2019

General Assembly Session of the EMUNI

- EMUNI General Assembly took place on 20 June 2018 in Piran (Slovenia).
- EMUNI Inner Circle meeting took place on 30 November 2018 in Piran (Slovenia).

Sessions of the EMUNI Management Board

- 39th Management Board correspondence session was held from 24 February to 27 February 2018.
- 40th Management Board correspondence session was held from 28 January to 31 January 2018.
- 41st Management Board regular session was held on 20 June 2018.
- 42th Management Board regular session was held on 1 December 2018.
- 43rd Management Board correspondence session was held on the 26 February 2019

- 44th Management Board regular session was held on 11 April 2019
- 45th Management Board regular session was held on 12 April 2019
- 46th Management Board correspondence session was held between 31 May 2019 and 4 June 2019
- 47th Management Board regular session was held on 22 November 2019

Sessions of the EMUNI Senate

- 32nd Senate correspondence sessions was held from 15 to 19 March 2019
- 33rd Senate regular session was held on 11 April 2019 in Barcelona
- 34th Senate correspondence session was held from 14 to 18 October 2019

Sessions of the EMUNI Commission for Student and Study Affairs (CSSA)

- CSSA regular sessions was held from 11 April 2019 in Barcelona
- CSSA correspondence sessions was held from 7 to 10 October 2019
- CSSA correspondence sessions was held on 13 to 17 December 2019

Sessions of the EMUNI Habilitation Commission (HC)

- 3rd HC correspondence session was held from 26 February to 4 March 2019
- 4th HC regular session was held on 11 April 2019 in Barcelona
- 5th HC correspondence session was held from 1 to 15 July 2019

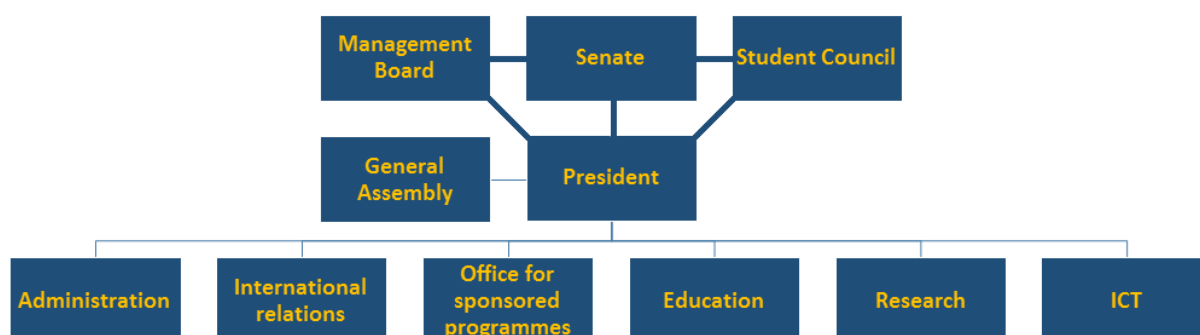
Sessions of the EMUNI Quality Assurance Commission (QAC)

- QAC regular sessions was held on 10 April 2019 in Barcelona

4.3 Organisation

Organisational chart of EMUNI is introduced below.

4.3.1 Picture – Organisational chart



4.3.2 EMUNI Staff

EMUNI have 7 employees on 31 December 2019 corresponding to 7 FTEs. The personnel plan for 2020 foresees the average number of 7 employees.

Table 4.3.2.1: List of employees by job position and organisation unit

Job Position	Organisation Unit	31 DEC 2019	WP 2020	Type of Contract	Source of Financing 2018
President of EMUNI	President of EMUNI	1	1	Contract of employment	MESS, other sources
Administrative assistant / manager	International Cooperation Unit/ Research Unit / Office for sponsored programmes	1	1	Service contract	MESS, Other sources
Administrative assistant / manager	Education & Research	2	2	Contract of employment	MESS, Other sources
Administrative assistant / manager	HR, General Affairs, Legal	1	1	Contract of employment	MESS, other sources
Administrative Assistant / manager	Administration & Finance	2	2	Contract of employment	MESS, Other sources
TOTAL employees		7	7		

Table 4.3.2.2: List of other contractors

Job Position / Field of work	Area	Type of Contract	Source of Financing 2019
Project Experts	EMNES	Authorial work contract	Grant Contract N° ENPI/2014/354-488
Lecturers	Study programmes	Authorial work contract	Tuition fees, Projects

4.4 Long-term/strategic goals of the EMUNI University

The long-term strategy of the EMUNI University is to become a well-recognisable international university in the Euro-Mediterranean area, to link higher education institutions and experts within the university programmes and to develop common study programmes in the frame of the priorities of the Union for the Mediterranean.

Table 4.4.1

Long-term/strategic goal	Measures (tasks) for achieving long-term goals	Name of the indicator/indicators	Indicator baseline value in 2019	Indicator target value in 2024
Pursue goals set in the development strategy of EMUNI 2019-2024	Continuation of analysing the past work at EMUNI, trends in the region, Slovenian and international area	Pursuit of EMUNI development strategy 2019-2024	YES	YES
	Consolidation of EMUNI (personnel and finances)	Consolidated EMUNI	YES	YES
To implement accredited and notified post-graduate study programmes	Defining topics/areas which are of interest for the Euro-Mediterranean region; defining partners who will co-operate in study programmes and projects; accreditation or notification, calls for enrollment, promotion, enrolment, implementation of post-graduate study programmes	Number of accredited/notified post-graduate study programmes; valid accreditation of study programmes	Accredited / notified programmes 0/3 Implementation of accredited / notified programmes 0/1	Accredited / notified progr. 4/6
To implement educational activities which complement EMUNI study programmes	Implementation of international summer schools	Number of summer schools	2	6
	Conclusion of bilateral Erasmus agreements	Number of Erasmus+ mobilities for study	2	8
		Number of Erasmus+ mobilities for traineeship	2	8
To strengthen and enrich EMUNI network	Consolidating cooperation with the network and seeking new competent members	Number of newcomers to the network	4	20
		Number of meetings of network members	1	8
To strengthen research work, related to education	Number of employed researchers in the EMUNI research unit	Number of employed researchers	3	6
	Habilitation of academic staff	Number of habilitated academic staff	Full-time/ contract: 3/15	Full-time/ contract: 6/30
	Preparation and applications to coordination and research projects	Number of granted projects	3	10
To issue the international scientific journal IJEMS	Continued issuing of the journal IJEMS	Number of issued journals annually	2	2

To improve personnel structure	Increase the number of employees at EMUNI for the support and development of activities	Number of employees	6	10
To achieve diversity in the financial resources structure	Obtaining various sources of financing for regular activities	Percentage of non-MESS resources in the total income mass	74%	55%

4.5 Short-term annual goals

The implemented work plan for the year 2019 is summoned in the table below.

Academic year 2018/19 lasts from 1 October 2018 until 30 September 2019 (Higher Education Act 32/2012-UPB7, Article 37).

Academic year 2019/20 lasts from 1 October 2019 until 30 September 2020 (Higher Education Act 32/2012-UPB7, Article 37).

Short-term goals at the educational field for 2018/19 are described in a more detailed way in Chapter 4.

Education activities

Table: 4.5.1

Short-term goals	Indicator baseline value in 2017/18	Indicator target value in 2018/19	Measures (tasks), necessary for the realisation of the short-term goal	Realisation in the year 2019/20 (achieved value of the indicator)	Explanation of the differences
Accreditation / notification of postgraduate study programmes	0	1	Development and design of programmes, preparation of the necessary documentation, submission for accreditation / notification	0	The Master's study programme in North African and Middle Eastern Studies has not been submitted for its notification because all documents have not been received yet.
Accreditation of the study programme for further training	0	1	Development and design of programmes, preparation of the necessary documentation, submission for accreditation / notification	1	The study programme for further training in Euro-Mediterranean Studies was submitted for its accreditation on 4 December 2019
Implementaton of study programmes for further training	1	1	Implementation of study programme for further training: "Euro-Mediterranean Innovation and Entrepreneurship Diploma"	0	Not enough applicants.
Implementation of Master's study programmes	1	1	Implementation of Master's study programmes: "Intercultural Business Communication"	1	/

No. of Students at the Master's study programmes	1 st study year (4) 2 nd study year (0) Graduate year (4)	1 st study year (9) 2 nd study year (0) Graduate year (1)	Students enrolled at Master's study programmes: "Intercultural Business Communication"	1 st study year: (0) 2 nd study year (5) Graduate year (1)	Not enough applicants for the 1 st study year. Only 5 students passed from 1 st to 2 nd study year.
No. of Students at the study programmes for further training	6	0	Students enrolled at study programme for further training: "Euro-Mediterranean Innovation and Entrepreneurship Diploma"	5 (by 31 January 2020)	

Establishment of the library-information system

Table: 4.5.2

Long-term/strategic goal	Short-term goal for 2018	Measures (tasks), necessary for the realisation of the short-term goal	Name of the Indicator	Indicator baseline value (year and value)	Indicator target value in 2018	Planned source of financing
Implementation of international educational activity, which completes	Access to e-library	Acquire the access to online bases	Access to online databases beyond open source ones	2018, NO	2019, NO	No sources, too expensive
	Access to an existing library	Access to a public library	Access granted and number	2018, YES	2019, YES	MESS

academic activities	Basic own library	Building up an own basic library	Number of purchased publications (books, periodicals)	2018, NO	2019, NO	Other sources
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EMUNI labelled summer schools

Table: 4.5.3

Short-term goal	Indicator baseline value in 2017/2018	Indicator target value in 2018/2019	Measures (tasks), necessary for the realisation of the short-term goal	Realisation in the year 2018/2019 (achieved value of the indicator)	Explanation of the differences
Migration and the Euro-Mediterranean Region	2016/2017, up to 15	2017/2018, up to 15	Implementation of a summer school	ACCOMPLISHED	/
Blue Mission Training Course	2016/2017, up to 15	2017/2018, up to 15	Implementation of a training course	ACCOMPLISHED	
Healthy and Active Lifestyle	8 Students	20 Students	Implementation of a summer school	14 Students	Six more students attended the HALS summer school than in 2017/2018, but not as planned. HALS SS is still getting on its recognition.

Erasmus+ programmes

Table: 4.5.4

Short-term goal for 2019	Indicator baseline value (year and value)	Indicator target value in 2018	Measures (tasks), necessary for the realisation of the short-term goal	Realisation in the year 2018 (achived value of the indicator)	Explanation of the differences
Application of the Jean Monnet Module	2018, NO	2019, YES	Application of the professional upgrading study programme "Euro-Med. Studies"	NOT ACCOMPLISHED	It was not accepted
Application of the Jean Monnet Project	2018, YES	2019, YES	Application of the project to share the knowledge about the EU integration process	NOT ACCOMPLISHED	Accepted proposal 2018 MED-HUB
Application of the project on Capacity building in the field of Higher education	2018, YES	2019, YES	Application of the project to enrich EMUNI network	ACCOMPLISHED: MED2IAH; Fishaqua	Did not apply
Application of the individual mobility	2018, YES	2019, YES	Application of the individual mobility for students, professors and staff	ACCOMPLISHED, EMUNI applied for funding and the project was granted	KA107+103
Application of the project on Knowledges Alliances in the field of Higher education	2018, NO	2019, YES	EMUNI as coordinator in international project (Erasmus+)	ACCOMPLISH	

Events, where EMUNI is a (co)organiser

Table: 4.5.5

Short-term goal for 2020	Indicator baseline value (year and value)	Indicator target value in 2020	Measures (tasks), necessary for the realisation of the short-term goal	Realisation in the year 2018 (achieved value of the indicator)
Implementation of national and international events	2019,73	2020, 200	EMUNI annual conference, Barcelona	ACCOMPLISHED, over 200 participants
Implementation of Med-Hub Project	2019,3	2020,2	Implementation of forseens project activities	ACCOMPLISHED, closing conference
Events organised in the framework of ERC project	n/a	2019,2	Implementation of foreseen project activities	ACCOMPLISHED, two stakeholder fora organised
EMUNI round tables	2019,2	2020,2		ACCOMPLISHED, the Annual Conference was co-organised by EMUNI
Activities, related to AdapTM Project	2019,1	2020,2	Implementation of forseens project activities	

Other international activities

Table: 4.5.6

Short-term goal for 2019	Indicator baseline value (year and value)	Indicator target value in 2020	Measures (tasks), necessary for the realisation of the short-term goal	Realisation in the year 2018 (achieved value of the indicator)
Participating in meetings, events and representing EMUNI	2019, 4	2020, 5	Missions to Euro-Mediterranean institutions	ACCOMPLISHED
Participating in meetings, events and representing EMUNI	2019, 3	2020, 3	Missions to EU institutions	ACCOMPLISHED
Participating in meetings, events and representing EMUNI	2019, 4	2020, 4	Missions to National institutions	ACCOMPLISHED

Participating meetings, events representing EMUNI	2019, 6	2020, 6	Missions to other Mediterranean countries	ACCOMPLISHED
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Research

Table: 4.5.7

Short-term goal for 2020	Indicator baseline value (year and value)	Indicator target value in 2019	Measures (tasks), necessary for the realisation of the short-term goal	Realisation in the year 2018 (achieved value of the indicator)
Conducting research within nationally funded project	2019, YES	2020, YES	The funding application to ARRS call for research projects approved	ACCOMPLISHED, the research work is in progress
Conducting research within international projects (Bluemed, PRIMA)	2019, YES	2020, YES	Implementation of the existing projects and successful applications for new ones	ACCOMPLISHED, the research work is in progress
Conducting research in EU projects	2019, NO	2020, YES	Implementation of the existing projects and successful applications for new ones	

Scientific Journal IJEMS

Table: 4.5.8

Short-term goal for 2020	Indicator baseline value (year and value)	Indicator target value in 2018	Measures (tasks), necessary for the realisation of the short-term goal	Realisation in the year 2018 (achieved value of the indicator)
To ensure the publishing of IJEMS with 2 quality issues per year	2019, 2	2020, 2	Appointment of the new Managing Editor	ACCOMPLISHED, 2 issues of IJEMS were published

5. ACADEMIC YEAR 2018/2019

5.1 Master's study programme Intercultural Business Communication (IBC)

5.1.1 Enrolment

In the Academic year 2018/2019 nine students from Egypt, Tunisia, Algeria and the Russian Federation applied for the IBC master's study programme. Six out of these nine students (2 from Egypt, 2 from Tunisia and 2 from Algeria) were enrolled for the first time in the 1st study year, while three students from the 2017/2018 cohort (2 from Egypt and 1 from Tunisia) were enrolled in the 1st study year for the second time. To one student from the 2014/2015 cohort was extended the student status for the Graduate year, upon the decision of the CSSA due to a long-term illness. No students were enrolled in the 2nd study year.

In the Academic year 2019/2020 two students, one from Tunisia and one from Egypt applied. Therefore, with only two applicants the President of EMUNI University decided that it is not feasible to run the 1st study year of the IBC programme. On the other hand, by 30 September 2019 five students (one from the 2017/2018 cohort and four from the 2018/2019 cohort) successfully performed all study obligations, required to enrol into the 2nd study year and were thus enrolled in the 2nd study year of the IBC programme.

5.1.2 Course delivery

In the Academic year 2018/2019 the online e-learning started on 29 October 2018. The 1st face-to-face period of the 1st study year started on 19 November 2018 and ended on 23 December 2018, while 2nd face-to-face period started on 18 March 2019 and ended on 14 April 2019, with online e-learning between and after these two periods. The implemented programme courses were English Language I, Italian Language I, International Business Communication, Intercultural Laboratories (Practical Training), History of the Global Socio-Economic Processes, Intercultural Negotiations, Intercultural Relations in English-Speaking Countries and Intercultural Relations in Italian-Speaking Countries.

In the Academic year 2019/2020 the online e-learning started on 28 October 2019. The 1st face-to-face period of the 2nd study year started on 11 November 2019 and ended on 20 December 2019 with the implementation of the following courses: English Language II, Italian Language II, Internationalization Strategies, Internet Marketing and Research Methodology in Social Sciences (the latter is not part of the curriculum but reasonably assist students in delivering their Master's Thesis Proposals).

From 23 December 2019 to 5 March 2020 the online distance learning will follow, with the 1st exam period from 20 January to 2 February 2020 and another face-to-face period from 6 March 2020 to 26 April 2020. The following courses will start or continue in the 2nd face-to-face period: English Language II, Italian Language II, IT Abilities for Business, Cultural Anthropology and Research Methodology in Social Sciences. Another online distance learning will follow after the 2nd face-to-face period until 7 June 2020, followed by the 2nd and 3rd exam periods from 8 to 28 June 2020 and 31 August 2020 to 20 September 2020, respectively.

5.1.3 Graduations

There were no graduations in the Academic year 2018/2019.

5.2 Master's study programme in North African and Middle Eastern Studies

Master's study programme in North African and Middle Eastern Studies (NAMES) is a 1-year programme which is going to be implemented as a blended learning double degree programme in collaboration with Al Akhawayn University in Ifrane (AUI), Morocco, where students are going to attend one semester at EMUNI and one semester at AUI. It has been adopted by the EMUNI Senate on 1 December 2018 for its notification at the national Agency for Quality Assurance (NAKVIS). In the past year the notification documents were collected and prepared as follows:

<i>1. Application form</i>	Prepared
<i>2. Approval of AUI University's governance body to notify the programme in Slovenia by EMUNI University</i>	Defined in the Agreement for the implementation of the NAMES study programme
<i>3. Evidence of public validity of the programme in Morocco</i>	Acquired
<i>4. Evidence of accreditation of the Al Akhawayn University in Ifrane (AUI)</i>	Acquired
<i>5. Approval of the programme by the Senate of EMUNI University</i>	Acquired
<i>6. Positive opinion on the programme by at least one Slovenian Higher Education Institution which implements a comparable study programme by type of education, scope and content</i>	In progress at University of Nova Gorica (UNG); sent on 15 February 2019
<i>7. Course Syllabi compiled according to Slovenian template</i>	In progress; waiting for AUI's input
<i>8. Teachers' statements for collaboration in the programme</i>	In progress; waiting for teachers' feedback
<i>9. Employers' allowance for collaboration in the programme</i>	Acquired
<i>10. Agreement for the implementation of the NAMES study programme</i>	Discussed by the EMUNI CSSA and Senate; needs to be signed

The NAMES programme was planned to be submitted for its notification at NAKVIS by the end of 2019. Since we did not receive all the required documents from AUI and its teachers, the programme was not submitted for its notification by the end of the year 2019.

5.3 Study programme for further training in Euro-Mediterranean Innovation and Entrepreneurship Diploma (EMIED)

5.3.1 Enrolment

In the Academic year 2018/2019 this 6-month, non-degree study programme for further training in Euro-Mediterranean Innovation and Entrepreneurship Diploma (EMIED) was not implemented due to too little applications.

In the Academic year 2019/2020 EMUNI planned to implement the EMIED programme. At the time of preparation of this Report EMUNI has received five applications.

5.3.2 Course delivery

In the Academic year 2018/2019 the courses of this programme were not delivered.

5.3.3 Graduations

There were no graduations in the Academic year 2018/2019.

5.3.4 Collaboration activities

Partners of the programme are the following:

- Euro-Mediterranean University (EMUNI), Slovenia
- International School of Social and Business Studies (ISSBS), Slovenia
- University of Primorska (UP), Slovenia
- University of Ljubljana, (UL), Slovenia
- Università di Siena (US), Italy
- Università degli Studi di Urbino Carlo Bò (USU), Italy
- Arab Academy of Science and Technology, Maritime and Transport (AASTMT), Egypt
- Al Akhawayn University in Ifrane (AUI), Morocco

5.4 Study programme for further training in Euro-Mediterranean Studies

The study programme for further training in Euro-Mediterranean Studies (EMS) was submitted to NAKVIS for its first accreditation on 27 February 2013. On 23 April 2018, EMUNI received by NAKVIS the decision of rejection of the EMS programmes. On 21 May 2018 EMUNI replied with an appeal on NAKVIS decision of rejection and on 10 October 2018 the appeal was positively evaluated by the Appeal Commission at NAKVIS (with a notice to EMUNI on 8 January 2019). Pursuant to the final decision of the Appeal Commission, NAKVIS has to reconsider EMUNI's application for the first accreditation of the EMS study programme.

Since more than 5 years have passed since the first submission of the EMS study programme, the EMUNI Senate decided to revise and update the EMS programme before submitting it again for its accreditation. Therefore, several courses have been changed, added or committed in order to meet the 6 priority pillars of the Union for the Mediterranean, which represent also the

fundamentals/bases of the EMS programme, as well as to be able to offer the courses as separate units in the form of elective courses for other study programmes or summer schools from similar fields. The same reasoning was applied also to the teaching staff (course holders), which have been chosen from the latest EMUNI network. Moreover, most of the EMS courses have two course holders or collaborators, one national, from Slovenia and one international, from the EuroMed Region, which is in line with the Slovenian Higher Education Internationalisation Strategy.

Thus, the final list of programme courses was prepared, where there is one obligatory and 13 elective courses, of which participants must choose one (total 12 ECTS) is the following:

- EMS01 – Principles of the EuroMed Partnership (6 ECTS)
- EMS02 – Internationalization of Higher Education (6 ECTS)
- EMS03 – Euro-Mediterranean Economic Relations (6 ECTS)
- EMS04 – Security and Social Order (6 ECTS)
- EMS05 – Multicultural Societies (6 ECTS)
- EMS06 – Sustainable Tourism and Cultural Heritage (6 ECTS)
- EMS07 – Sustainable Development in the EuroMed Context (6 ECTS)
- EMS08 – Human Resource Management and Capacity Building in the EuroMed Region (6 ECTS)
- EMS09 – Digital Society (6 ECTS)
- EMS10 – Business Finance in the International Environment (6 ECTS)
- EMS11 – Creativity and Innovation in Entrepreneurship and Business (6 ECTS)
- EMS12 – Management and Leadership (6 ECTS)
- EMS13 – Marketing in Small and Medium Enterprises (6 ECTS)
- EMS14 – Healthy and Active Lifestyle (6 ECTS)

The programme was submitted for its accreditation at NAKVIS on 4 December 2019.

5.5 Euro-Mediterranean Postgraduate School

5.5.1 Establishment

The purpose of the establishment of the Euro-Mediterranean Postgraduate School (EMPoS) and terms of collaboration between EMUNI and Science and Research Centre Koper (ZRS) were defined in the Agreement on the Academic Administration of the EMPoS on 28 March 2018. In 2019 several meetings were held to optimize its organizational structure and to find the best way for its establishment. Ultimately it was decided that EMPoS will be established as a sub-unit of EMUNI.

5.5.2 EMPoS Study Programmes

Within the EMPoS two study programmes are being prepared for their accreditation. One Master's study programme in Kinesiology of Human Performance and one PhD programme in Globalization, Migration and Cultural Pluralism. A group of experts from EMUNI and ZRS was formed to work on the content and accreditation documentation of the two study programmes to finalize them for the adoption at the next regular Senate session in April 2020. After the adoption of the programmes by the EMUNI Senate, the programmes are going to be submitted for their accreditation internationally to an International Accreditation Agency or to the National Accreditation Agency (NAKVIS).

5.6 Summer School on Blue Growth in the Euro-Mediterranean Region

In June 2019 we co-organised a summer school in cooperation with OGS and the financial support of the Ministry of Foreign Affairs (MFA). Out of the 5-day programme, EMUNI took over the organisation of 2 full days. Those 2 days and the entire summer school were evaluated extremely well by the students. We have proposed the MFA to repeat the formula in 2020. Depending on the ad hoc funding, we will be carrying out the summer school in 2020. We will be submitting an application for a Jean Monnet Module grant in February 2020, which if successful will start in 2021.

5.7 Summer school on Health and Active Lifestyle

The summer school Healthy and Active Lifestyle (HALS) was successfully implemented for the 2nd time from 15 to 21 July 2019, in cooperation with Science and Research Centre Koper (ZRS). There were 14 participants from 6 countries (mostly postgraduate MA and PhD students and young researchers) and 18 professionals, higher education teachers and researchers from 5 countries, who were giving lectures and workshops in the field of kinesiology, sports science and nutrition.

5.8 Cooperation in the development of a new Master's study programme in Smart Environment and Climate Change Management (SECCM) in the framework of the E+ CBHE project AdapTM

Since October 2017 EMUNI has been a partner in the project that aims to implement an interdisciplinary masters' degree study programme titled Smart Environment and Climate Change Management. The master contributes towards sustainable development and is based on building capacity in the field of emerging technologies in environment change management in a competency-based education system, in line with the Bologna Declaration. The development of a programme is a result of a successfully gained 3-year Erasmus+ project in a consortium of participating universities. In the academic year 2019/2020 the new study programme in Smart Environmental Management of Climate Change has first started at Alexandria University, followed by Arab Academy for Science, Technology and Maritime Transport, Suez Canal University and South Valley University in February 2020. The programme

was also accredited at the University of Catania in Italy. The activities in the framework of the project will continue and EMUNI will seek to secure a role on the implementation of the programme.

5.9 Cooperation in the development of a new Master's study programme in Fisheries and Aquaculture in the Euro-Mediterranean Region in the framework of the E+ CBHE project FishAqu

The project is developing a Master's degree programme on Sustainable Management of Fisheries and Aquaculture (SMFA) primarily in Egypt. All participating organizations will modify the existing programmes in fisheries and aquaculture sciences and bring them nearer to the newly developed programme (by implementing similar modules, by developing specializations, by starting the similar MSc programmes or by establishing a joint-degree). The project will also develop a joint-degree (MSc) among partners. The project started on 15 November 2019 and will run throughout 2020.

5.10 Erasmus+ programmes

By the end 2018 EMUNI has signed 5 new Erasmus+ bilateral agreements with higher education institutions from partner countries. Bilateral agreements are the basis for the participation in the programme Erasmus+ programmes and enable participation in projects, student exchange, staff mobility and other activities, related to upgrading the university curricula. In 2018, EMUNI hosted 12 administrative staff mobilities from six partner universities in Egypt, Lebanon, Morocco and Tunisia. EMUNI staff performed outgoing mobilities (11) in Egypt, Jordan, Lebanon, and Morocco.

In 2018 EMUNI applied for an Erasmus+ KA103 project (student and staff mobility with Erasmus+ Programme countries). In total, 14 mobilities were granted to EMUNI: 2 mobilities for students for studies; 2 mobilities for students for traineeships, 4 mobilities for staff for teaching and 6 mobilities for staff for training.

By mid 2019, 59 ERASMUS+ mobility flows were carried out by the Consortium (EMUNI University, University of Primorska and University of Maribor) and its Southern Mediterranean Partner Institutions. The completed project was a significant step in the involved institution's internationalization strategy as well as towards the creation of a common and coherent Euro-Mediterranean higher education and research area, representing the grounds on which the Euro-Mediterranean University (EMUNI) was established in 2008

5.11 Application for a Jean Monnet Module

In 2019 EMUNI submitted one proposal under the title "Communicating for and about the EU & UfM". The proposals were not selected for funding; however, the evaluation will serve as a good basis to further strengthen the proposal for a possible resubmission in the future.

5.12 Application for the Jean Monnet Project

In 2019 EMUNI applied for the Jean Monnet Information Project (Erasmus+ project) under the title "EU Youth and EUROMED". The project was rejected, however the project reached 87 out of 100 points, and it will be a good base for next year's application.

5.13 Application for Erasmus+ Knowledge Alliances

In 2019 EMUNI successfully applied for the Knowledge Alliance (Erasmus+ programme) under the title: "Envisioning the Future of Teaching and Training for Creativity, Innovation and Entrepreneurship".

VISION is a future-oriented and result-driven project that aims to advance European capacity and effectiveness in teaching and training creativity, innovation and entrepreneurship (CIE). These three areas are recognized as essential for the development and readiness of societies to address global challenges and uncertain labour markets, yet knowledge about their teaching and training is highly fragmented and ever-changing.

EMUNI is the coordinator of this two-year project, which started on 1 January 2020.

5.14 Application for CBHE- Capacity Building in higher education

The "MEDiterranean countries: Towards Internationalisation at Home " is addressed on the process of internationalisation of higher Education (IoHE) in Mediterranean countries as the one that requires immediate national and institutional response and joint action. Enabling national Higher Education (HE) bodies and Higher Education Institutions (HEIs) to strategically manage internationalisation in the provision of education, research, mobility and services are regarded to be the project's overall objective and the main underpinning of Partner countries' accountable and complementary role in EHEA and ERA.

EMUNI is the coordinator of the project. Project started on 1 January 2020 and runs until the end of 2023.

Events where EMUNI is a (co)organiser

EMUNI Conferences offer a valuable platform for networking, exchange of expertise between participants and the opportunity to acquire new skills in selected areas. They also aim at disseminating research results.

5.15 Implementation of MEDNICE project

In 2016, EMUNI was granted a new project called MED Programme Networks for an Innovative Cooperation in Energy Efficiency (MEDNICE) under the Interreg MED Programme. MEDNICE is one of the three Horizontal Projects approved for coordinating ten Modular Projects (MPs) under priority axis Energy Efficient Buildings. EMUNI's key role in the project is to ensure networking and community building between the different MPs and other stakeholders.

As one of the main tools for networking, three annual congresses are held throughout the duration of the three-year project.

In 2019 the third annual congress held in Brussels, under the patronage of the European Economic and Social Committee. EMUNI was in charge of organising network sessions for the community.

The MEDNICE Project finished on 31 October. Partners decide to apply for a new MED Programme, while EMUNI decide to continue as an associated partner.

<https://efficient-buildings.interreg-med.eu/>

5.16 Implementation of ERC project

ERC = Science2, funded by the European Research Council (ERC) and coordinated by Science|Business, is a communication project aimed at broadening the ERC's popular and political support as widely as possible across Europe. ERC = Science2 was in the previous 42 months talk about the science done in the framework of ERC grants and their cutting-edge variety that can capture the imagination, change the world and stimulate curiosity. To this end, the consortium will launch a novel communications campaign, including catchy contents and easy to understand examples of cutting-edge research findings, that will be promoted and distributed across an unusually broad network of science and natural history museums, zoos and aquaria, universities and research organisations in Europe. Activities will involve innovative approaches for communicating science to children and teenagers through provoking and entertaining formats, as well as events tailored to reach out to young academics and researchers, such as science cafés, brown-bag lunches, and research speed-dating. During the lifespan of the project, more than 75 events were planned in many different countries and languages.

EMUNI's role in the project consists of organisation and implementation of outreach events on campuses in Slovenia, Austria, Hungary, Greece, Serbia, Montenegro and Macedonia.

The project successfully ended on 31 March 2019.

5.17 Other international activities

Due to its establishment and operation, EMUNI is embedded in the broad international institutional framework. This brings with its obligations to participate in the mandatory meetings, conferences and other international events, directly related to the areas of work and research of EMUNI.

Missions to Euro-Mediterranean institutions

EMUNI was established as one of the six key initiatives of the Union for the Mediterranean to cover higher education and research. It is important to keep continuous and productive relations with the Euro-Mediterranean institutions, since EMUNI is discussing and pursuing their agenda as well. Therefore, we expect many missions and meetings with representatives of different institutions (e. g. Union for the Mediterranean, Mediterranean Citizens' Assembly Foundation, EMUNI partners and relevant stakeholders, EuroMeSCo, IEMed etc.).

Missions to EU institutions

EMUNI is running important European projects and is thus coordinating very much with the EU institutions not only on the administrative level but also to ensure a dialogue with the policy level. Moreover, since EMUNI also represents Euro-Mediterranean platform, it is an important speaker for EU institutions.

Missions to National institutions

Attempting to act as a promoter of Slovenia in the Euro-Med region, and in view of indeed cooperating on the implementation of the Slovenian foreign policy agenda (in the Positive Agenda for Youth initiative) EMUNI needs to be in contact with the national environment. To maintain these connections, missions are essential for building relationships.

Missions to other Mediterranean countries

EMUNI has more than 133-member institutions from 33 (Euro-)Mediterranean countries. It is a hub of ideas between the EU, Middle East and the Mediterranean. In the interest of maintaining the role it has, and expanding it, EMUNI Staff need to occasionally represent EMUNI in selected events across the institutions.

5.18 EMUNI Annual Conference

EMUNI annual conference was held on 12 April 2019 in Barcelona, at the premises of the Union for the Mediterranean. The conference was jointly organized by EMUNI and the Union for the Mediterranean (UfM). It aimed at sharing insights on recent developments and initiatives related to the recognition of higher education qualifications in the Euro-Mediterranean region, identifying opportunities for moving forward in this area and shaping policy and operational recommendations for the future with the view to promote closer Euro-Mediterranean regional cooperation in this area.

The conference targeted participants from the 43 UfM Member States with an interest in debating and advancing academic recognition issues through the exchange of knowledge, experiences and good practices – university rectors and senior academic representatives, national authorities and competent national bodies, intergovernmental and international organisations, experts, private sector and civil society representatives. A short report with photos from the conference can be found at <https://emuni.si/emuni-ufm-conference-discusses-recognition-of-qualifications/>

Prior to the conference EMUNI body meetings (Management Board, Senate and General Assembly) took place on 11 April 2019.

6. RESEARCH

6.1 Support to EMNES project

The Euro-Mediterranean Network for Economic Studies (EMNES) is a network of partners and associates research institutions and think tanks working on socio-economics in the Euro-Mediterranean. EMNES was co-funded by the European Commission – under Grant Contract N° ENPI/2014/354-488 and the EMNES Partners and Associates. EMNES was supported from 22 Universities and Research Institutions from Algeria, Belgium, Canada, Egypt, France, Germany, Greece, Italy, Jordan, Morocco, Slovenia, Spain, Tunisia and Turkey. EMNES consists of a core team of 73 experts in all economic fields, including the members of the steering, associate and advisory committees, as well as, the main EMNES researchers and fellows. Of them 38 are women and most of the researchers and fellows are less than 40 years old. Between 2017-18 EMNES researchers produced 18 academic working papers and 2 complete studies, all related to socio-economic developments of the Euro-Mediterranean Region.

The project, under implementation since March 2015, made significant progress in 2018. EMNES has evolved as a collaborative and innovative regional network of economic and policy research institutions from both shores of the Mediterranean. EMNES allows a younger generation of economists and policy experts to contribute to the economic policies of the Euro-Mediterranean region. Since its set-up, EMNES produced 26 studies, working papers and policy notes that contribute to a renewed vision and models for socio-economic development in the Mediterranean region, mainly focusing on employment creation, social inclusion, and sustainable development.

EMNES research agenda is organized around the following seven mutually reinforcing and interconnected themes led by EMNES researchers:

1. Institutions and institutional reforms and their sequencing required to improve economic and political governance;
2. Private sector, micro, small and medium - sized enterprises development and entrepreneurship and social business;
3. Human capital development, education, innovation, skill mismatch and migration;
4. Macroeconomic policies and employment creation;
5. Labor markets, employment and employability;
6. Finance and the real economy;
7. Economic integration and inclusive economic liberalization policies

After four years, EMNES project ended on 28 February 2019.

6.2 Conduct of research within EL-CSID project

In 2019 EMUNI continued to perform research activities and play a role of the work package leader in the project titled European Leadership in Cultural, Science and Innovation Diplomacy

(EL-CSID), coordinated by Vrije Universiteit Brussels. In 2018 activities were increased. Project was ended on 31 March 2019.

6.3 Project by the Slovenian Research Agency

A 2-year postdoctoral project, with a code Z5-8239 titled «The role of transnational private standards in environmental governance» that started in 2017 finished in July 2019. The project has sought synergies with the existing and new educational and policy activities at EMUNI. The project leader has gained a Start Up Action by BLUEMED titled LabMAF, that ensures a continuation of the themes of transnational standard-setting in fisheries by supporting the organisation of three events of an international consortium and a production of a feasibility report on the implementation of a transnational scheme for labelling of products by small-scale fishers.

6.4 Project LabMAF by Bluemed

Dr. Jerneja Penca was awarded a Start-up Action project titled LabMAF - Developing a labelling scheme for the Mediterranean Small-scale and artisanal fish products. The project started in January 2019 and finishes in July 2020. It allows financing three meetings of the consortium and the experts from the issue area.

6.5 Scientific journal IJEMS

International Journal of Euro-Mediterranean Studies (IJEMS) represents an interdisciplinary contribution to research of topics relevant to the Euro-Mediterranean region. IJEMS is an international journal aimed at promoting intercultural dialogue and exchange between the social environments, human resource development and at ensuring a better mutual understanding of the broad field of the Euro-Mediterranean region. Key issues include policy papers, sociology, economics, growth and development, human geography, environment, business and management, education, international relations, gender studies, life science and history.

The ambition of the IJEMS is to become one of the key periodicals in the regional affairs, of interest both to the scholarly and the academic community. The journal also enables EMUNI to be an outlet for the scientific-research accomplishments of teachers and researchers, who are cooperating with EMUNI, as well as of EMUNI students. Thus, the journal serves as an appropriate textbook for the courses of study programmes and professional upgrading study programmes.

2 issues were published in 2019.

6.6 Library and e-library

Based on an agreement concluded between EMUNI and the University of Primorska, EMUNI's students are able to be fully fledged members of that University's library, located in Koper. We also provide students with access to the library Srečko Vilhar in Koper.

Due to very high fees to secure access to electronic databases, EMUNI is not able to have access to any payable database or ensure access on distance. Instead, we have clustered the online free databases into a mini e-library.

Additionally, in 2019 EMUNI arranged its free access to the REVIS - an online repository of intellectual work produced by high education institutions, where the master theses of students are archived and freely available to the public.

EMUNI is also granted access to the plagiarism software that is intended to be used by all the mentors in the process of revision and evaluation of students' writing.

7. OTHER SERVICES

7.1 IT services, technical support and information communication technologies

Main tasks and goals of the IT unit are defined by direct needs of EMUNI University – to ensure good operating conditions and high efficiency of the information systems.

Support services are being carried out in different areas:

- support and maintenance of the computer solutions;
- information and communication services – maintenance of the information infrastructure;
- office and business systems;
- information security;
- graphical design.

7.2 Social media

We have discovered that using the Social Media platforms wisely, brings us success in promoting our activities while costing us a very little financial burden. With many people across the Euro-Mediterranean region actively using social media, it has been a low-cost way to share our stories and experiences. Various social media, like Twitter, Facebook and Instagram has offered us a smart way to get our project news out to a wide range of audiences.

Facebook

EMUNI Facebook page works as an addition to the existing EMUNI website. Most information, that is available on the EMUNI website, is also published as posts on Facebook page. This brings the news of EMUNI directly to Facebook users. Updates are mainly being delivered as a link to

the EMUNI website sections. EMUNI Facebook site has 4.200 followers, while the posts in 2019 got 415.927 impressions. (www.facebook.com/emuni.university) .

Twitter

EMUNI twitter account works as an addition to the existing EMUNI website. Twitter is being used to deliver news to our subscribers through published links. In 2019, 1.621 posts were posted on Twitter which made 89.560 impressions. EMUNI Twitter has 650 direct followers. Twitter address of EMUNI: twitter.com/emuni.

Promotional Publications

In 2019 the EMUNI produced the following electronic promotional publications:

1. E-Newsletter: throughout the year (online);
2. Intercultural Business Communication promotional material;
3. Blue Mission promotional material;
4. EMED promotional material.

Promotional publications are intended for both target and wider public to inform them about the activities and events of EMUNI. All promotional publications were issued in e-form to enable the maximum extent. There were over 10.000 recipients of e-publications in 2019, and the number of subscribers to the newsletter continues to grow.

7.3 PR Relations

Public relations are an important factor for international recognition. The PR vision of EMUNI provides the University with a clear strategic focus for the future and articulates how we aim to fulfil our vision of being a civic university focused on research that addresses major societal challenges.

EMUNI is regularly informing the public about important events. In addition, informing is done through public involvement in the activities of the University (roundtable discussions, press conferences, etc.). Public Relations are particularly intense in the time of EMUNI events (EMUNI conferences, meeting and visits of guests, agreements on common projects), sessions of the bodies of the EMUNI University, at major events and at the beginning of the academic year. In 2019 we continued to inform the public about activities and events of the EMUNI University. In relation to public relations activities the contact network media was updated, a PR report made after major events and media communication.

Also in 2019 we developed a clear and consistent PR strategy that helped us reach the following goals: Increase awareness and advocacy of EMUNI University among a range of target audiences and our own Network; It build a positive media profile, nationally and internationally and it increased the use of the website and social media.

8. INVESTMENTS AND INVESTMENT MAINTENANCE

No investments were made in 2019.

9. ASSESSMENT OF THE ACHIEVEMENT OF GOALS

The operation of EMUNI in 2019 was quite successful. We managed to acquire three (3) new projects:

- One project from programme Knowledge Alliance “ Envisioning the Future of Teaching and Training for Creativity, Innovation and Entrepreneurship”.
- Two Capacity Building in higher education project: “Mediterranean countries, Towards Internationalisation at Home” and “Knowledge exchange in sustainable Fisheries management and Aquaculture in the Mediterranean region”.

The Erasmus Mobility project on Higher education student and staff mobility between Programme and Partner Countries was approved. As a result we have mobilities with Egypt (3 incoming, 1 outgoing), Lebanon (3 incoming, 1 outgoing), Morocco (1 incoming, 1 outgoing), Israel (1 incoming, 1 outgoing), Jordan and Tunis (1 incoming, 1 outgoing).

As part of the planned study activities we carried out all the set objectives according to the work programme – we organized a training course on blue growth named “Blue Mission” co-financed by MFA and MESP of RS.

10. IMPROPER OR UNEXPECTED EFFECTS OF THE IMPLEMENTATION

The year 2019 was marked with many projects, activities and events. However, EMUNI faced direct and indirect financial challenges. Indirect were related to the workload - working hard to secure new EU funds which could improve the financial condition and could enable new impetus for further development of EMUNI. The direct challenges are related to a modest budget for operational costs allocated to EMUNI by the Ministry of Education, Science and Sports and also the delay in receiving some projects funds in 2019.

11. SUCCESS ASSESSMENT IN COMPARISON WITH PREVIOUS YEARS

EMUNI’s growth in success, compared to previous years comes from:

- In 2018, 28 members of EMUNI General Assembly paid membership fee, which granted them the privilege to become Members of the Inner Circle of the EMUNI General Assembly.
- Having two successfully running education programmes: “Euro-Mediterranean Innovation and Entrepreneurship Diploma” (IEP) and “Intercultural Business Communication” (IBC), including a summer course on blue growth named “Blue Mission”.

- Signing a consortium agreement with Primorska University and Maribor University for staff mobility.
- And lastly, a new intake of IBC students.
- The success was even more significant due to the limitations, which the EMUNI University was confronted with lack of human resources and shortage of finances for its purposes.
- In 2019 the tie with our Inner Circle members has become stronger. Same members as in the previous year are paying the fee and new ones are interested to join the Network.
- The two educational programmes “Euro-Mediterranean Entrepreneurship Diploma” (EMED) and “Intercultural Business Communication” (IBC) saw rise in the number of applications and students.

12. REVIEW OF THE EFFICIENCY OF OPERATIONS

In assessing the efficiency and effectiveness of operations with respect to defined standards, criteria and measures to improve the efficiency and quality of operations, we derive from the regulation of public funding of higher education and other institutions, principles for the financing of higher education institutions contained in the Higher Education national programme and measures for monitoring, assessment and quality assurance of higher education institutions, study programmes and research, artistic and professional work.

EMUNI disposes with public funds of the budget of the Republic of Slovenia, in accordance with the financing agreement signed with the Ministry of Education, Science and Sport, and at the same time with the Public Finance Act and other legal regulations in this field. EMUNI operates with public funds in accordance with the criteria and standards set for the use of funds by the Ministry of Education, Science and Sport. EMUNI fully complies with the principles of economy and efficiency of operations with funds.

13. EXPLANATIONS REGARDING AREAS WHERE OBJECTIVES HAVE NOT BEEN ACHIEVED

The EMUNI University was successful in 2019 in comparison to previous years, however, some goals were not fully achieved due to various factors, one of which was the delay in delivering an answer from NAKVIS, which EMUNI received in the beginning of January 2019.

Based on the complaint from EMUNI University concerning the rejection to accredit two of study programs by NAKVIS, the NAKVIS Appeal Commission, found it void that the provisions from ZViS (Law on Higher Education) does not provide a basis for decision about the accreditation of study programs solely because the application was submitted by international federation of universities. At the same time, the Appeals Commission found that the material transcript was incorrectly used, and thus, the violation refers to in point 1 of the first paragraph of Article 237 of the ZUP (Law on Administrative Procedures) which was violated. Since the NAKVIS Council is the deciding body for the accreditation of study programs submitted in line with the procedure by the International Federation of Universities, there was no basis at first instance of the procedure for decision under Article 23 of the ZUP, arising from it the body acts

in case it finds that it is not really responsible for taking decisions on the matter. Therefore, a violation of the procedural rules from point 4 of the first paragraph of Article 237 of the ZUP was submitted. Due to the found violations, the Complaints Commission accepted the complaint from EMUNI and sent the case to the first instance authority for reconsideration.

14. ASSESSMENT OF BUSINESS EFFECTS OF HIGHER EDUCATION INSTITUTIONS ON OTHER AREAS

EMUNI is one of the most important projects of the Union for the Mediterranean. It focuses on bringing together universities, research institutions, research centres and centres of excellence for the joint work in developing new programmes and projects aimed at bridging the gap between the north and the south, east and west of the Mediterranean region.

The President of EMUNI has defined sustainable development, entrepreneurship, innovation and management of higher education as priority areas. These topics are integrated into the context of EMUNI summer schools/courses, developing study programmes, research, collaboration projects, participation at events and staff mobility. In all these activities, attention is paid to the horizontal priority of fostering a Euro-Mediterranean intercultural dialogue. With the personnel mobility program the process of intercultural exchange is getting positive impacts on both sides, host and guest institutions.

A new channel for spreading positive impact has been established in 2019 with the launch of several Erasmus+ traineeships by our students. EMUNI Students had placements in Germany (1 student at MCM Sport Management Company), (2 students at the Charity NGO Capoeira4Refugees) and Italy (1 student at Disco'o'Clock in Trieste). All the traineeships have been very positively evaluated by both the hosting institutions and the participating students.

EMUNI is constantly re-evaluating its priority areas and re-aligning them with the policy currents, including those of the Union for the Mediterranean and international policy community, but also those of the businesses. In the year 2020 EMUNI will continue to contribute to the creation of a single, integrated Euro-Mediterranean higher education, science and research area. EMUNI already serves as a centre for the creation of institutional networks, exchange of students and projects in the Euro-Mediterranean region.

15. OTHER EXPLANATIONS

The explanations that supplement the report on the operation of the EMUNI University in 2019 are described in detail in the following paragraphs.

16. ACCOUNTING INFORMATION FOR 2019

16.1 Main accounting principles

The Financial Report of the EMUNI University for 2019 has been drawn up in line with the Accounting Act (Official Gazette of the RS No. 23/99 30/02-ZJF-C and 114/06-ZUE) and the Slovenian Accounting Standard 36 - Accounting Solutions in Not-for-Profit Organisations - Private-Law Legal Entities (Official Gazette of the RS No. 95/15, 74/16 - cor. 23/17, 57/18 and 81/018) and the Account Scheme for Not-for-Profit Organisations (Official Gazette of the RS No. 107/15 and 1/16), Regulation on Public financing of Higher Education Institutions and other Institutions (Official Gazette of the RS No. 35/17 and 24/19).

When drawing up accounting statements the EMUNI University follows the following general principles of evaluation:

- Principle of continuity;
- Principle of consistency and
- Principle of timeliness.

The accounting statements and notes reflect the true and fair situation of operations.

16.2 Balance sheet

The Balance Sheet is drawn up for a financial year, which is equal to the calendar year. The Balance Sheet as of 31st December 2019 shall also contain a column with data from the Balance Sheet as of 31st December 2018.

When providing explanations on the balance sheet items EMUNI University takes into account the rules on the content, layout and format of the financial statements.

Assets and liabilities are broken down per type and maturity.

Intangible and tangible fixed assets

The types of intangible fixed assets are defined in line with SAS 2, while the types of tangible fixed assets pursuant to SAS 1. They are measured in line with the SAS and initially recognised at their procurement cost. The procurement cost is composed of the purchasing price, the import and non-reimbursable duties and the costs of set-up for destined use. Any commercial or other discounts are subtracted from the purchasing price.

The residual value of intangible long-term assets and tangible fixed assets pursuant to SAS 1.17 and SAS 2.20 is disclosed in the Balance Sheet as the difference between the procurement value and the accrued correction of the value. The procurement value and the accrued corrections of value for tangible fixed assets and intangible long-term assets are disclosed separately in the accounting statements.

The depreciation of tangible fixed assets and intangible long-term assets is calculated individually on a regular basis by using the proportional method, consistently applied in each accounting period. The annual depreciation rates are set freely by the University. The net carrying amount of an item of tangible fixed assets is the difference between the cost of the item and its accumulated depreciation.

Tangible fixed assets, whose individual procurement value, as per the supplier's invoice, does not exceed EUR 500, are disclosed among small tools.

Individual items in the small-tools category, whose procurement value does not exceed 500 EUR are categorised as materials.

Table 1: Balance sheet

Item	Postavka	Oznaka za AOP/AD P code	Znesek/Amount	
			Tekočega leta/Current year	Prejšnjega leta/Previous year
2	2	3	4	5
ASSETS (002+032+053)	SREDSTVA (002+032+053)	001	923.420,84	383.487,34
A. LONG-TERM ASSETS (003+010+018+019+027+031)	A. DOLGOROČNA SREDSTVA (003+010+018+019+027+031)	002	1.985,29	4.308,05
I. Intangible assets and long-term accruals and prepaid expenditure (004+009)	I. Neopredmetena sredstva in dolgoročne aktivne časovne razmejitev (004+009)	003	0,00	0,00
1. Intangible assets	1. Neopredmetena sredstva	004	0,00	0,00
2. Long-term accrual	2. Dolgoročne aktivne časovne razmejitev	009	0,00	0,00
II. Tangible (fixed) assets (011 to 017)	II. Opredmetena osnovna sredstva (011 do 017)	010	1.985,29	4.308,05
1. Land	1. Zemljišča	011	0,00	0,00
2. Building	2. Zgradbe	012	0,00	0,00
3. Production devices and machines	3. Proizvajalne naprave in stroji	013	0,00	0,00
4. Other devices and equipment, small inventory and other tangible assets	4. Druge naprave in oprema, drobni inventar in druga opredmetena osnovna sredstva	014	1.985,29	4.308,05
5. Biological assets	5. Biološka sredstva	015	0,00	0,00
6. Tangible assets in construction or creation	6. Opredmetena osnovna sredstva v gradnji in izdelavi	016	0,00	0,00
7. Advance payments for tangible assets	7. Predujmi za pridobitev opredmetenih osnovnih sredstev	017	0,00	0,00
III. Investment properties	III. Naložbene nepremičnine	018	0,00	0,00
IV. Long-term financial investments (020+024)	IV. Dolgoročne finančne naložbe (020+024)	019	0,00	0,00
1. Long-term financial investments, except loans	1. Dolgoročne finančne naložbe, razen posojil	020	0,00	0,00
2. Long-term loans	2. Dolgoročna posojila	024	0,00	0,00
V. Long-term receivables	V. Dolgoročne poslovne terjatve	027	0,00	0,00

VI. Postponed tax deliverables	VI. Odložene terjatve za davek	031	0,00	0,00
B. SHORT-TERM ASSETS (033+034+040+048+052)	B. KRATKOROČNA SREDSTVA (033+034+040+048+052)	032	920.522,79	378.375,92
I. Current assets (groups for disposal) for trade	I. Sredstva (skupine za odtujitev) za prodajo	033	0,00	0,00
II. Stock	II. Zaloge (035 do 039)	034	50.000,00	50.000,00
1. Material	1. Material	035	50.000,00	50.000,00
2. Non-finished products and services	2. Nedokončana proizvodnja	036	0,00	0,00
3. Products	3. Proizvodi	037	0,00	0,00
4. Merchandise	4. Trgovsko blago	038	0,00	0,00
5. Advance payments for stock	5. Predujmi za zaloge	039	0,00	0,00
III. Short-term financial investments (041+045)	III. Kratkoročne finančne naložbe (041+045)	040	48,53	1.030,84
1. Short-term financial investments, except loans	1. Kratkoročne finančne naložbe, razen posojil	041	0,00	0,00
2. Short-term loans	2. Kratkoročna posojila	045	48,53	1.030,84
IV. Short-term operating receivables	IV. Kratkoročne poslovne terjatve	048	102.472,53	80.271,43
V. Cash assets	V. Denarna sredstva	052	768.001,73	247.073,65
C. SHORT-TERM ACCRUALS AND PREPAID EXPENDITURE	C. KRATKOROČNE AKTIVNE ČASOVNE RAZMEJITVE	053	912,76	803,37
Off-balance assets	Zunajbilančna sredstva	054	0,00	0,00
LIABILITIES (056+072+075+085+095)	OBVEZNOSTI DO VIROV SREDSTEV (056+072+075+085+095)	055	923.420,84	383.487,34
A. OWN LIABILITIES (056a+301+068-069+070-071)	A. LASTNI VIRI (056a+301+068-069+070-071)	056	21.604,39	169.596,71
I. Start-up capital	I. Ustanovitveni vložek	056a	0,00	0,00
II. Fair value reserve	II. Rezerve, nastale zaradi vrednotenja po poštenu vrednosti	301	0,00	0,00
III. Uncommitted profit	III. Nerazporejeni čisti presežek prihodkov	068	169.596,71	84.454,30
IV. Uncommitted loss	IV. Nerazporejeni čisti presežek odhodkov	069	0,00	0,00
V. Income profit of the business year	V. Čisti presežek prihodkov poslovnega leta	070	0,00	85.142,41
VI. Outgoing loss of the business year	VI. Čisti presežek odhodkov poslovnega leta	071	147.992,32	0,00
B. RESERVATIONS, LONG-TERM ACCRUALS AND INCOME COLLECTED IN ADVANCE (073+074)	B. REZERVACIJE IN DOLGOROČNE PASIVNE ČASOVNE RAZMEJITVE (073+074)	072	829.184,15	111.418,82
1. Reservations	1. Rezervacije	073	0,00	0,00
2. Long-term accruals and income collected in advance	2. Dolgoročne pasivne časovne razmejitve	074	829.184,15	111.418,82
C. LONG-TERM LIABILITIES (076+080+084)	C. DOLGOROČNE OBVEZNOSTI (076+080+084)	075	0,00	0,00
I. Long-term financial liabilities	I. Dolgoročne finančne obveznosti	076	0,00	0,00
II. Long-term operating liabilities	II. Dolgoročne poslovne obveznosti	080	0,00	0,00
III. Postponed tax liabilities	III. Odložene obveznosti za davek	084	0,00	0,00

Č. SHORT-TERM LIABILITIES (086+087+091)	Č. KRATKOROČNE OBVEZNOSTI (086+087+091)	085	72.632,30	102.471,81
I. Liabilities included in the group for disposal	I. Obveznosti, vključene v skupine za odtujitev	086	0,00	0,00
II. Short-term financial liabilities	II. Kratkoročne finančne obveznosti	087	0,00	0,00
III. Short-term operating liabilities	III. Kratkoročne poslovne obveznosti	091	72.632,30	102.471,81
SHORT-TERM ACCRUALS AND INCOME COLLECTED IN ADVANCE	D. KRATKOROČNE PASIVNE ČASOVNE RAZMEJITVE	095	0,00	0,00
Off-balance liabilities	Zunajbilančne obveznosti	096	0,00	0,00

❖ NOTES TO THE BALANCE SHEET

Intangible fixed assets

In 2019, EMUNI University had no intangible long-term assets.

Tangible fixed assets

The purchase value of the equipment on 31st December 2019 is 10.781,75 EUR, while its write-off value is 8.796,46 EUR. Current value of the equipment on 31st December 2019 is 1.985,29 EUR.

Long-term investments

In 2019, EMUNI University had no long-term investments.

Long-term operating receivables

The EMUNI University had no long-term operating receivables in 2019.

Inventory

EMUNI University has on 31st December 2019 inventory of the professional literature in value of 50.000 EUR, that was supplied by the German supplier SPRINGER Customer Service Center GmbH.

Short-term operating receivables

As of 31st December 2019, the University had 102.472,53 EUR worth of short-term operating receivables from:

- Short-term receivables to the customers in Slovenia 24.007,18 EUR;
- Short-term receivables to the customers abroad in the amount of 35.644,98 EUR;
- Short-term receivables from advances made in the amount of 1.500,00 EUR for guarantee to the Adriatic Slovenica d.d. (Generali Group) for the rent, and EUR 2.417,26 EUR given to Nahala's advance arises from previous years;
- Other short-term receivables to the physical persons in total of 38.903,11 EUR, predominantly addressed to the former EMUNI University president prof. dr. Joseph Mifsud.

Short-term loans

EMUNI University on 31st December 2019 has registered short-term loans in the amount of 48,53 EUR to the EMUNI Employee.

Cash at hand

EMUNI University does not operate with cash, i.e. it does not cover costs of material by cash.

Cash at bank

The amount of cash in the current account, held at Nova KBM and Unicredit, amounted to 768.001,73 EUR on 31st December 2019.

Deferred costs and accrued revenues

As of 31st December 2019, the value of the deferred costs amounts to 912,76 EUR, that is coming out from bank card membership and insurance premium.

Short-term liabilities to employees

The average number of employees based on the working hours in the year 2019 was 7,09.

On 31st December 2019 EMUNI University was obliged to the employees for the payment for the December salary and salary related costs and travel orders in the amount of 36.550,84 EUR. Liability arising from the travel orders predominantly arises from the former president's travel orders. Short-term liabilities to employees from the unpaid salaries also comes from last unpaid salary to Joseph Mifsud in the amount of 4.800 EUR gross.

Short-term liabilities to suppliers

EMUNI University's short-term liabilities to suppliers on 31st December 2019 amount to 23.372,38 EUR and consist of liabilities:

- To domestic suppliers in the amount of 16.879,96 EUR and
- To foreign suppliers in the amount of 6.492,42 EUR.

Other short-term operating liabilities

EMUNI University did not have short-term operating liabilities in 2019.

Long-term operating liabilities

EMUNI University did not have long-term operating liabilities in 2019.

Short-term financial liabilities

EMUNI University did not have short-term financial liabilities in 2019.

Long-term financial liabilities

EMUNI University did not have long-term financial liabilities in 2019.

Short-term accruals and deferred income

On 31st December 2019 EMUNI University had the following short-term accruals or deferred income recorded on six different projects as follows:

- J. Monet Modul in the term accrual amount of 21.148,54 EUR and the period from September 2018 to February 2020;
- Erasmus Mobility 060269 - outside EU in the term accrual amount of 11.994,25 EUR and the period from August 2019 to July 2021;
- Erasmus Mobility 060107 - EU in the term accrual amount of 6.927,17 EUR and the period from June 2019 to September 2020;
- VISION project in the term accrual amount of 279.613,20 EUR and the period from January 2020 to December 2021;

- Med2lah project in the term accrual amount of 498.444,00 EUR and the period from January 2020 to December 2021;
- ADAPT TM in the term accrual amount of 11.056,99 EUR and the period from October 2017 to October 2020.

16.2.1 Statement of revenues and expenditures

In determining the revenues and the expenditures of the accounting period, EMUNI University applied the accrual principle of accounting in line with the Slovenian Accounting Principles.

Table 2: Statement of revenues and expenditures

Item	Postavka	Oznaka za AOP/ADP code	Znesek/Amount	
			Tekočega leta/Current year	Prejšnjega leta/Previous year
2	2	3	4	5
A. NET SALES	A. ČISTI PRIHODKI OD PRODAJE	110	566.469,80	799.553,22
B. INCREASE OF STOCK VALUE OF THE PRODUCTS AND UNFINISHED PRODUCTION	B. POVEČANJE VREDNOSTI ZALOG PROIZVODOV IN NEDOKONČANE PROIZVODNJE	121	0,00	0,00
C. REDUCTION OF THE STOCK VALUE OF THE PRODUCTS AND UNFINISHED PRODUCTION	C. ZMANJŠANJE VREDNOSTI ZALOG PROIZVODOV IN NEDOKONČANE PROIZVODNJE	122	0,00	0,00
Č. CAPITALIZED OWN PRODUCTS AND SERVICES	Č. USREDSTVENI LASTNI PROIZVODI IN LASTNE STORITVE	123	0,00	0,00
D. SUBSIDIES, DONATIONS, REGRESSIONS, COMPENSATIONS AND OTHER INCOMES CONNECTED TO OPERATING EFFECTS	D. SUBVENCije, DOTACIJE, REGRESI, KOMPENZACIJE IN DRUGI PRIHODKI, KI SO POVEZANI S POSLOVNIMI UČINKI	124	0,00	0,00
E. OTHER OPERATING INCOMES	E. DRUGI POSLOVNI PRIHODKI	125	0,00	0,00
F. GROSS INCOME FROM OPERATING (110+121-122+123+124+125)	F. KOSMATI DONOS OD POSLOVANJA (110+121-122+123+124+125)	126	566.469,80	799.553,22
G. OPERATING COSTS (128+139+144+148)	G. POSLOVNI ODHODKI (128+139+144+148)	127	712.795,70	714.529,14
I. Costs for goods, material and services (129+130+134)	I. Stroški blaga, materiala in storitev (129+130+134)	128	402.567,68	426.524,06
1. Purchasing value of goods and materials sold	1. Nabavna vrednost prodanega blaga in materiala	129	0,00	0,00
2. Material costs	2. Stroški porabljenega materiala	130	6.066,64	7.415,22
3. Costs of services	3. Stroški storitev	134	396.501,04	419.108,84
II. Labour costs (140 to 143)	II. Stroški dela (140 do 143)	139	306.555,34	282.645,73
1. Costs of salaries	1. Stroški plač	140	190.632,404	176.127,54
2. Costs of pension insurances	2. Stroški pokojninskih zavarovanj	141	60.525,04	55.603,77
3. Costs of social security insurances	3. Stroški drugih socialnih zavarovanj	142	34.649,983	31.398,43
4. Other costs of work	4. Drugi stroški dela	143	20.747,92	19.515,99
III. Write-offs (145 to 147)	III. Odpisi vrednosti (145 do 147)	144	3.024,660	3.806,10
1. Amortisation	1. Amortizacija	145	3.024,660	3.806,10

2. Operating costs from intangible and tangible assets	2. Prevrednotovalni poslovni odhodki pri neopredmetenih sredstvih in opredmetenih osnovnih sredstvih	146	0,00	0,00
3. Operating costs from current assets	3. Prevrednotovalni poslovni odhodki pri obratnih sredstvih	147	0,00	0,00
IV. Other operating costs (149+150)	IV. Drugi poslovni odhodki (149+150)	148	648,02	1.553,25
1. Reservation	1. Rezervacije	149	0,00	0,00
2. Other costs	2. Drugi stroški	150	648,02	1.553,25
H. OPERATING INCOME SURPLUS (126-127)	H. PRESEŽEK POSLOVNIH PRIHODKOV (126-127)	151	0,00	85.024,08
I. OPERATING COSTS SURPLUS (127-126)	I. PRESEŽEK POSLOVNIH ODHODKOV (127-126)	152	146.325,90	0,00
J. FINANCIAL REVENUES (155+160+163)	J. FINANČNI PRIHODKI (155+160+163)	153	1,82	2,35
I. Financial revenues from shares	I. Finančni prihodki iz deležev	155	0,0	0,00
II. Financial revenues from loans given	II. Finančni prihodki iz danih posojil	160	0,00	0,00
III. Financial revenues from operating receivables	III. Finančni prihodki iz poslovnih terjatev	163	1,82	2,35
K. FINANCIAL EXPENDITURES (168+169+174)	K. FINANČNI ODHODKI (168+169+174)	166	512,19	9,06
I. Financial expenditures of impairment and write-off financial investments	I. Finančni odhodki iz oslabitve in odpisov finančnih naložb	168	0,00	0,00
II. Financial expenditures from financial liabilities	II. Finančni odhodki iz finančnih obveznosti	169	0,00	0,00
III. Financial expenditures from operating liabilities	III. Finančni odhodki iz poslovnih obveznosti	174	512,19	9,06
L. OTHER REVENUES	L. DRUGI PRIHODKI	178	343,51	173,58
M. OTHER REVENUES	M. DRUGI ODHODKI	181	1.499,56	48,54
N. INCOME SURPLUS (151-152+153-166+178-181)	N. PRESEŽEK PRIHODKOV (151-152+153-166+178-181)	182	0,00	85.142,41
O. EXPENDITURES SURPLUS (152-151-153+166-178+181)	O. PRESEŽEK ODHODKOV (152-151-153+166-178+181)	183	147.992,32	0,00
P. INCOME TAX	P. DAVEK OD DOHODKOV	184	0,00	0,00
R. POSTPONED TAXES	R. ODLOŽENI DAVKI	185	0,00	0,00
S. NET SURPLUS OF REVENUES IN ACCOUNTING PERIOD (182-184-185)	S. ČISTI PRESEŽEK PRIHODKOV OBRAČUNSKEGA OBDOBJA (182-184-185)	186	0,00	85.142,41
Š. NET SURPLUS OF EXPENDITURES IN ACCOUNTING PERIOD (183+184+185 or 184-182+185)	Š. ČISTI PRESEŽEK ODHODKOV OBRAČUNSKEGA OBDOBJA (183+184+185 oz. 184-182+185)	187	147.992,32	0,00
* AVERAGE NUMBER OF EMPLOYEES BASED ON WORKING HOURS IN ACCOUNTING PERIOD (two decimals)	*POVPREČNO ŠTEVILO ZAPOSLENIH NA PODLAGI DELOVNIH UR V OBRAČUNSKEM OBDOBJU (na dve decimali)	188	7,09	6,69
TOTAL NUMBER OF OPERATING MONTHS	ŠTEVILO MESECEV POSLOVANJA	189	12	12

❖ NOTES TO THE STATEMENT OF REVENUES AND EXPENDITURES

Operating revenues from the performance of activities of non-commercial public companies

In 2019, EMUNI University has received in total 566.469,80 EUR from the activities of non-commercial public companies, from the following sources:

- Funds from the budget of RS (MESS) in the amount of 221.340,40 EUR or 39,07% of total revenues;
- Funds from the Slovenian Research Agencies of RS in the amount of 33.903,93 EUR or 5,99% of total revenues;
- Funds from CMEPIUS project in the amount of 93.879,81 EUR or 16,57% of total revenues;
- Funds from MERID project in the amount of 49.987,50 EUR or 8,82% of total revenues;
- Funds from PRIMA project in the amount of 13.260,23 EUR or 2,34% of total revenues;
- Funds from EMNES project in the amount of 34.985,46 EUR or 6,18% of total revenues;
- Funds from EL-CSID project in the amount of 2.713,68 EUR or 0,48% of total revenues;
- Funds from MEDNICE project in the amount of 34.799,27 EUR or 6,14% of total revenues;
- Funds from ADAPT TM project in the amount of 14.741,25 EUR or 2,60% of total revenues;
- Funds from J. Monnet Module project in the amount of 21.148,55 EUR or 3,73% of total revenues;
- Funds from Science and Research center Koper (ZRS Koper) in the amount of 4.389,93 EUR or 0,77% of total revenues;
- Funds from ERC project in the amount of 6.929,85 EUR or 1,22% of total revenues;
- Funds received from European Commission in the amount of 1.000,00 EUR or 0,19% of total revenues;
- Funds received from ERC Science Squared in the amount of 4.210,57 EUR or 0,74% of total revenues;
- Funds from the fees of the EMUNI General Assembly membership in the total amount of 20.730,00 EUR or 3,66% of total revenues;
- Students fees in the amount of EUR 7.244,00 or 1,28% of total revenues and
- Other pre-invoicing revenues from sales are recorded in the amount of 1.205,37 EUR or 0,22% of the total revenues.

Financial costs

EMUNI University had financial expenditures in the amount of 512,19 EUR in 2019.

Other expenses

EMUNI University had other expenses in the amount of 1.499,56 EUR due to outstanding costs and negative cent levelling.

Surplus of expenditures over revenues Revenues from financial activities

EMUNI University had revenues from financial activities in the amount of 1,82 EUR in 2019.

Other revenues

EMUNI University had other revenues in the amount of 343,51 EUR in 2019.

Costs of material

The EMUNI University In 2019 had a total of 6.066,64 EUR of costs of material or 0,84% of all costs, in particular for utility and maintenance.

Labour costs

Labour costs accounted to 306.555,34 EUR and represent 42,92% of total costs. They consist of:

- Salaries and other salary reimbursement in the amount of 190.632,40 EUR;
- Pension insurance contribution in the amount of 60.525,04 EUR;
- Social security contributions in the amount of 34.649,98 EUR;
- Other costs of work in the amount of 20.747,92 EUR.

Other costs

In 2019 EMUNI University had a total of 648,02 EUR of other costs.

Amortisation costs

In 2019 EMUNI University had a total of 3.024,66 EUR of amortisation.

Costs of services

In 2019 the EMUNI University had 396.501,04 EUR of costs for the services or 55,51% of total costs as follows:

- Costs of tolls, parking and transportation services in the amount of 45.970,48 EUR;
- Costs of rent in the amount of 36.278,92 EUR;
- Costs of business travel in the amount (hotel services, transport services, parking fees, daily allowances) of 58.257,97 EUR;
- Cost of authorials in the amount of 22.931,18 EUR;
- Costs of payment transactions and insurances in the amount of 7.301,24 EUR;
- Costs of advertising and entertainment in the amount of 8.457,99 EUR;
- Costs of occasional intellectual services (audit, accounting, consulting, computer, printing, proofreading) in the amount of 11.368,13 EUR;
- The other costs in amount of 205.935,13 EUR, services represent the cost of other services such utility services, services of others, costs of fees and membership fees, postal and telephone charges, medical examinations and similar costs.

SURPLUS OF THE EXPENDITURES OVER REVENUES

As seen in the Statement of revenues and expenditures (Table No. 2), the surplus of expenditures over revenues achieved with the operation of EMUNI University in the year 2019 amounted to 147.992,32 EUR.

The surplus of the expenditures over the revenues exists due to the fact that EMUNI University is waiting to receive a considerable income from two projects which ended last year (EI-CSID project and MEDNICE project) as well as the income from the running projects (AdapTM and FishAqua project).

It should be taken also in consideration that in the year 2019 EMUNI University transferred the Final payment to the MERID partners, which ended in 2018 (ie. the final payments expenditure of MERID was carried along from 2018 to 2019, thus unduly inflating 2019 expenditures).

Along with the surplus of revenues over expenditures from previous years in the amount of 169.596,71 EUR, the final surplus of revenues over expenditures on 31st December 2019 amounts to 21.604,39 EUR (Table No. 1).

Piran, February 2020

For the accounting report:

For the work report:

Mr. Matjaž Jurcan
Accounting service Konto Obala d.o.o.

Prof. Dr. Abdelhamid El-Zoheiry
EMUNI University